

Rafael E. Ruiz  
12 Crestshire Dr.  
Lawrence, MA 01843

# INVOICE # 2021-03

DATE: March 31, 2021

Billed to: Federal Monitor, Oficina del TCA For service: March 1-31, 2021  
VIG Tower, PH-924  
1225 Ponce De Leon Ave.  
San Juan, PR 00907

Description	HOURS	RATE	AMOUNT
March1- Weekly Monitor meeting w/Team	.75 hrs.	\$150/hr.	\$112.50
March 3- Monitor meeting with CIC's	3.5 hrs.	\$150/hr.	\$525.00
March 5- Work on/review PRPB policies	4 hrs.	\$150/hr.	\$600.00
March 8- Review PRPB policies and Mon weekly meeting	3.5 hrs.	\$150/hr.	\$525.00
March 9- Review PRPB policies	5 hrs.	\$150/hr.	\$750.00
March 10- Meeting w/Ben H.	2 hrs.	\$150/hr.	\$300.00
March 11- Work on Parties comments to CMR-03, edit draft section and work on PRPB policies	8 hrs.	\$150/hr.	\$1,200.00
March 12- Review PRPB policies, edit draft CMR-03, Zoom meeting with PRPB re CMR-04 data request	7 hrs.	\$150/hr.	\$1,050.00
March 13- Review PRPB policies, CMR-03 draft response	6 hrs.	\$150/hr.	\$900.00
March 15- Weekly Monitor meeting w/Team	1 hr.	\$150/hr.	\$150.00
March 16- Review PRPB policies for approval	2.5 hrs.	\$150/hr.	\$375.00
March 19- Download PRPB data and review	4 hrs.	\$150/hr.	\$600.00
March 19- Zoom meeting w/PRPB and legal counsel	1.25 hrs.	\$150/hr.	\$187.50
March 22- Weekly meeting Monitor w/ Team	1.5 hrs.	\$150/hr.	\$225.00
March 24- Work on data from PRPB, re CMR-04	3 hrs.	\$150/hr.	\$450.00
March 29- Weekly Monitor meeting w/Team	1.25 hrs.	\$150/hr.	\$187.50
March 30- Comments on PRFAA, re PRPB priorities	1 hr.	\$150/hr.	\$150.00
March 31- Prep sample list for interviews for CMR-04	1.5 hrs.	\$150/hr.	\$225.00
March 1-31- phone calls and emails among Team, Parties	2.5 hrs.	\$150/hr.	\$375.00

TOTAL BILLED

\$8,887.50

I hereby certify that the amount billed in this invoice is true and correct and responds to the number of hours worked in my capacity as a Member of the Federal Monitor Team. I further certify that I have not received any income, compensation, or payment for services rendered under a regular employment or contractual relationship with the Commonwealth, or any of its departments, municipalities or agencies.



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